OSRFA

Office of School Review and Fiscal Accountability

Michael Wrobel
Assistant Director







- 1) Where to Start
 - 1) Knowing Who and What
- 2) Making the Sausage, what your Business Office is doing
 - 1) Knowing How
- 3) Resources
 - 1) State Aid Status Report (SASR)
 - Posted Budget (from District Website)
 - District Audits!
 - 4) Taxable Value and Grant Auditor (MDE)



Where to Start: Who

#1: Your Superintendent!

Your superintendent has the pulse of your District and will be able to connect you with whoever can answer your questions. Some small districts outsource their business services, or have only one person operating on a day to day basis. But larger districts will have whole teams handling different aspects of the business office (Payroll, purchasing and AP, securing grants, etc).



Where to Start: Who

#2: The Business Office

Schools are big business. Many districts in Michigan have budgets in the hundreds of millions annually.

Your business office, or wherever you contract business services to, will have information on literally everything a district has to spend money on. From Teacher Salaries (always #1) to Senior Prom account for the class of 2021.

With all revenue sources accounted for, every thousand students is roughly ten million dollars a year (Obviously sometimes more, and sometimes less).



Where to Start: What

Everything in finance revolves around the annual budget, and a budget is only as good as it's assumptions.

Major Assumptions:

- 1. Revenue sources and amounts
- 2. Expenditure categories and amounts
- 3. Collective Bargaining
- 4. Building Repairs



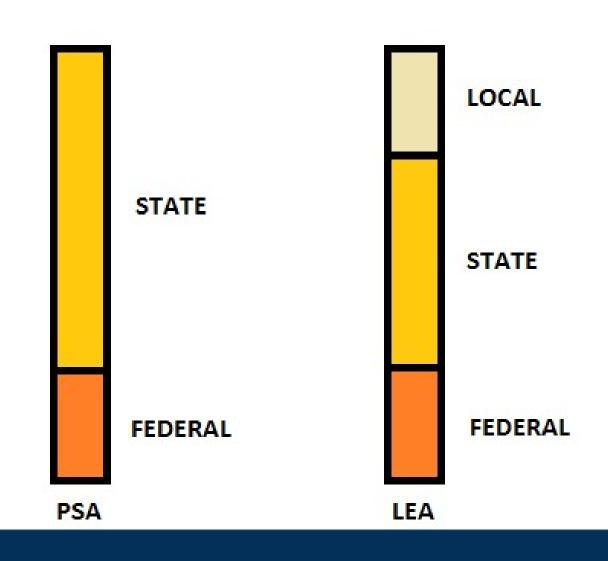
Where to Start: What

Major Items:

- State Aid Status Report (SASR)
- 2. Posted Budget (from District Website)
- 3. District Audits
- 4. Taxable Value and Grant Auditor (MDE)

How to Conceive of Revenue Sources

Both PSAs (Charters) and LEAs (Traditional Districts) receive at least the basic (minimum) foundation allowance (\$7,871 this year), but the major sources and proportions concerning how they get to that number vary considerably from District to District.



SASR

Each District receives their state aid in 11 roughly equal installments based primarily on their enrollment.

The most basic way of thinking about your funding is:

(Enrollment x Foundation) — Local Rev. = State Aid

STATE OF MICHIGAN

201Y-201X State Aid Financial Status Report Payment Dated: 02/20/201X

Distri	ict: 85020 IS	D: 85			State Aid Membership	1,977.00 F
LOC	AL SCHOOL	DISTRICT	OF MI	CHIGAN	General Ed K-12	1,936.50 G
					February 201Y	1,923.00 H
				Name of the Contract of the Co	September 201Y	1,938.00 I
A	FY201X Found	dation		7,750.00	120	
				A RESEARCH SAND COLOR	Special Ed K-12 Sec. 52	40.50 J
B	FY1995 Found	ation		5,250.00	February 201Y	36.00 K
	1111575	1111		~	September 201Y	41.00 L
		Amount	Mills	Revenue	Special Ed K-12 Sec. 53	0.00 M
\mathbf{q}	Non-PRE TV	55,000,000	18.00	990,000	February 201Y	0.00 N
C1	Comm PP TV	3,000,000	6.00	18,000	September 201Y	0.00
C-2	Assumed Local	Revenue		1,008,000		
					Special Ed Costs	960,000.00 P
D	Local Revenue	e Per GE		520.53	SE Transportation Costs	70,000.00 Q
E	Local Revenue	Per Membe	rship	509.86		

State Aid Membership = F = G + J + MGeneral Ed K-12 = $G = (H \times .10) + (I \times .90)$ Special Ed K-12 Sec. 52 = $J = (K \times .10) + (L \times .90)$ Special Ed K-12 Sec. 53 = $M = (N \times .10) + (O \times .90)$ Local Revenue Per GE = DLocal Revenue Per Membership = E

SPECIAL ED FOUNDATION (NON-SEC. 52) = $A \times M$

22a 22a	PROP A OBLIGATION STATEPP = B – E PROP A OBLIGATION AMOUNT = STATEPP x F
51c	SPEC ED HEADLEE OBLIGATION AMOUNT = (P x .286138) + (Q x .704165)
22b	DISCRETIONARY PAYMENT = [20 + 20j + 51a.2 + 51a + 51a.3 + 51a.13] - [22a + 51c]
20	FOUNDATION GRANT STATE PP = A - D
20	FOUNDATION GRANT AMOUNT = (STATEPP x G) + 20(5) ADJUST
51a.2	SPECIAL ED FOUNDATION (SEC. 52) = $(A \times J) + 20(5)$ ADJUST
51a	SPECIAL EDUCATION = {[(P x .286138) + (Q x .704165)] - ((A x J) + 20(5) adjust)} or 0 if negation
51a.3	SPECIAL ED HOLD HARMLESS = {(FY97 Sec. 52 Special Ed + FY97 Sec. 58 SE Transp from website*) - [(P x .286138) + (Q x .704165)] - ((A x J) + 20(5) adjust)} or 0 if negative

SASR

An accounting of the money the state gives Districts

Paid in 11 instalments (Oct-Aug)

<u>https://mdoe.state.mi.</u> us/samspublic/Report# /StatusReport

STATE OF MICHIGAN 2018-2019 State Aid Financial Status Report Payment Dated: 04/22/2019

Distr	ict: 75050 I	SD: 75			State A	id Membersh	ip .	1,447.03
Cons	tantine Publ	ic School Dis	trict		Genera	I ED K-12		1,419.87
Come	Mariane i doi	ic conoci Dis	uioc		Supple	emental 2018	i.	1,400.40
				111 6 1	Fall 20	018		1,422.03
F	Y 2019 Found	lation		7,871.00		ED K-12 Se	c 52	27.16
					100000000000000000000000000000000000000	emental 2018		29.27
					1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		1 0	
E	Y 1995 Found	lation		4,528.26	Fall 20			26.92
_	11111	908 NO 1885 PORGAT	200000	DUDL WAS DOCUMENTED.	Special	ED K-12 Se	c 53	0.00
		Amount	Mills	Revenue	Supple	emental 2018	3	0.00
No	n-Pre TV	80,911,402	18.000	1,456,405	Fall 20	018		0.00
Co	mm PP TV	2,537,833	6.000	15,227				
Ass	sumed Local F	Revenue	1,	1,471,632				
Loc	cal Revenue P	er GE		1,036.46	Special	Ed. Costs		957,865.00
Loc	cal Revenue P	er Membership	р	1,017.00	Special	Ed. Transp.	Costs	70,723.00
CURR	ENT YEAR	ALLOWANCE	ES		Amount P	ct to Date	Previous Amts	Current Amt
22a	PROP A OB	LIGATION (Sta	ate PP: \$3	3,511.26)	5,080,898.56	63.63 %	2,772,255.62	460,720.13
51c	SPEC ED HI	EADLEE OBLI	GATION		323,882.24	63.63 %	176,645.37	29,440.90
22b	DISCRETIO	NARY PAYME	NT		4,623,259.75	63.63 %	2,522,370.38	419,409.80
31A	AT RISK				581,632.63	63.63 %	328,665.33	41,427.51
104d	COMPUTER	ADAPTIVE T	ESTS		13,120.18	63.63 %	7,155.75	1,192.62
61d	CTE PER PL	JPIL INCENTIV	VE.		2,550.00	63.63 %	1,390.77	231.80
35a(5)		RACY TARGE		TRUCTIO	21,813.83	63.63 %	11,897.26	1,982.88
102d	FINANCIAL	ANALYTIC TO	OLS		1,858.59	100.00 %	1,858.59	0.00
99h	FIRST ROB	OTICS			4,600.00	63.63 %	2,508.84	418.14
152a	HEADLEE O	BLIGATION F	OR DATA	COLLEC	37,083.88	63.63 %	20,229.45	3,367.02
22n	HIGH SCHO	OL PUPIL SUI	PPORTS		11,149.59	63.63 %	6,098.68	995.80
	MPSERS CO				77,881.13	63.63 %	42,476.37	7,079.39
147a(2)	MPSERS NO	DRMAL COST	OFFSET		61,576.26	63.63 %	33,583.69	5,597.28
	MPSERS PE	EODMS DE	FINED CO	NTRIBUT	9,719.93	100.00 %	9,719.93	0.00
147e	INIT OF US	FORIVIS - DEI						
147e		AL RATE STA			721,375.68	63.63 %	393,438.30	65,573.05
147e		AL RATE STA			721,375.68 34,162.21 \$11,606,564.46	63.63 % 63.63 %_	393,438.30 17,796.59 \$6,348,090.92	65,573.05 3,940.82 \$1,041,377.14

STATE OF MICHIGAN 2018-2019 State Aid Financial Status Report Payment Dated: 05/20/2019



Dist	rict: 75050 I	SD: 75			State A	id Membersh	nip	1,447.03
Con	stantine Publ	ic School Dis	trict		Genera	I ED K-12		1,419.87
	olaniano i doi				Supple	emental 2018	3	1,400.40
	eviewania i	VON I		202702	Fall 20	18		1,422.03
8	FY 2019 Found	dation		7,871.00	Special	ED K-12 Se	c 52	27.16
					Supple	emental 2018	3	29.27
	FY 1995 Found	tation		4,528.26	Fall 20	18		26.92
135	. , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	200011		1,020.20	Special	ED K-12 Se	c 53	0.00
	92.	Amount	Mills	Revenue	Supple	emental 2018	3	0.00
No	on-Pre TV	77,047,084	18.000	1,386,848	Fall 20	18		0.00
C	omm PP TV	2,498,133	6.000	14,989				
As	ssumed Local F	Revenue		1,401,837				
Lo	cal Revenue P	er GE		987.30	Special	Ed. Costs		957,865.00
Lo	cal Revenue P	er Membership	р	968.77	Special	Ed. Transp.	Costs	70,723.00
CURF	RENT YEAR	ALLOWANCE	ES		Amount P	ct to Date	Previous Amts	Current Amt
22a	PROP A OB	LIGATION (Sta	ate PP: \$3	3,559.49)	5,150,688.81	72.72 %	3,232,975.75	512,605.15
51c	SPEC ED H	EADLEE OBLI	GATION		323,882.24	72.72 %	206,086.27	29,440.89
22b	DISCRETION	NARY PAYME	NT		4,623,270.31	72.72 %	2,941,780.18	420,261.99
31A	AT RISK				581,632.63	72.72 %	370,092.84	52,870.41
104d	COMPUTER	ADAPTIVE TO	ESTS		13,120.18	72.72 %	8,348.37	1,192.62

Annual Budget

Columns = Years Rows = Amounts

CONSTANTINE PUBLIC SCHOOLS

Amended 17-18 Budget #3/Proposed 18-19 Budget #1 GENERAL FUND APPROPRIATIONS

	1	13-14	14-15	15-16	16-17	17-18	Appropriatio 17-18	ns	18-19	
	А	ctual	Actual	Actual	Actual	Adopted April, 2018	Proposed June, 2018	10.00	roposed uly, 2018	19-20
REVENUES:						200.0200.0000	CARACTER NO.	-554.0	1809-0030-0	
Local		1,641,684	1,604,543	1,610,954	1,570,761	1,670,434	1,763,975		1,585,138	1,650,000
State		9,839,270	10,098,015	10,317,727	10,538,863	11,050,022	11,060,974		11,168,444	10,990,000
Federal		350,056	347,504	373,708	379,748	303,216	301,716		292,981	250,000
Other		212,585	150,429	159,251	168,364	181,895	253,417		107,035	150
Transfers In		-		29,517	5,000	87.5000	6,503		-	5,000
TOTAL REVENUES:	S 1	2,043,595	\$ 12,200,491	12,491,157	12,662,736	\$ 13,205,567	\$ 13,386,585	\$	13,153,598	12,895,150
EXPENDITURES:										
General Instruction		6,279,212	6,446,446	6,591,604	5,807,392	5,823,240	5,888,295		6,163,973	5.932,128
Spec Ed, Compen Ed, Voc Ed.		1,052,222	1,009,038	1,086,104	999,734	1,215,431	1,210,245		1,221,322	1.275.687
Instru Staff Services		747,334	725,592	736,859	874,168	1,208,847	1,142,306	1	1,075,800	1.200,000
Board of Education		185,456	185,456	139,807	130,903	231,844	142,370		266,264	160,000
Superintendent		179,414	179,414	267,060	198,466	200,765	202,445		208,893	210,000
Principal's Office		861,414	863,819	913,776	945,363	962,882	992,238		964,576	995,231
Fiscal Services		249,190	219,348	256,904	280,979	294,249	277,151		296,960	293,051
Operations & Maintenance		1,260,567	1,354,769	1,270,813	1,225,259	1,599,986	1,350,232		1,567,330	1,300,000
Transportation		893,818	994,291	929,724	899,551	1,192,184	968,622		1,070,457	1,008,370
Athletics		329,514	362,919	362,775	353,492	366,219	363,439	1	495,569	465,000
Operating Transfers		.,		17,435		6,000	707,350	_	6,000	6,000
TOTAL EXPENDITURES:	S 1	2,038,141	\$ 12,341,092	12,572,861	11,715,307	\$ 13,101,647	\$ 13,244,693	\$	13,337,144	12,845,467 49,683
REVENUES OVER/UNDER EXPENDITURES		5,454	(140,601)	(81,704)	947,429	103,920	141,892		(183,546)	
BEGINNING FUND BALANCE	30	1,840,115	1,845,569	1,704,968	1,623,264	2,570,693	2,570,693		2,712,585	

Slide 12

WM(1

Wrobel, Michael (TREASURY), 5/6/2019

How to spot Red Flags:

Two Major Questions:

- 1. How is our budget changing from within? (Year over Year) ...and Why?
- 2. How is our budget changing from without? (As compared to similar districts) ...and Why?

CONSTANTINE PUBLIC SCHOOLS

Amended 17-18 Budget #3/Proposed 18-19 Budget #1
GENERAL FUND APPROPRIATIONS

	13-14	14-15	15-16	16-17		Appropriation	
	15-14	14-15	13-10	10-17	17-18	17-18	18-19
	Actual	Actual	Actual	Actual	Adopted	Proposed	Proposed
REVENUES:					1		77.00
Local	1,641,684	1,604,543	1,610,954	1,570,761	1,670,434	1,763,975	1,585,13
State	9,839,270	10,098,015	10,317,727	10,538,863	11,050,022	11,060,974	11,168,44
Federal	350,056	347,504	373,708	379,748	303,216	301,716	292,98
Other	212,585	150,429	159,251	168,364	181,895	253,417	107,03
Transfers In	***************************************	-	29,517	5,000		6,503	
TOTAL REVENUES:	\$ 12,043,595	\$ 12,200,491	12,491,157	12,662,736	\$ 13,205,587	\$ 13,386,585	\$ 13,153,59
EXPENDITURES:					Ī	Si 16	
General Instruction	6,279,212	6,446,446	6,591,604	5,807,392	5,823,240	5,888,295	6,163,97
Spec Ed, Compen Ed, Voc Ed.	1,052,222	1,009,038	1,086,104	999,734	1,215,431	1,210,245	1,221,3
Instru Staff Services	747,334	725,592	736,859	874,168	1,208,847	1,142,306	1,075,8
Board of Education	185,456	185,456	139,807	130,903	231,844	142,370	266,2
Superintendent	179,414	179,414	267,060	198,466	200,765	202,445	208,8
Principal's Office	861,414	863,819	913,776	945,363	962,882	992,238	964,5
Fiscal Services	249,190	219,348	256,904	280,979	294,249	277,151	296,9
Operations & Maintenance	1,260,567	1,354,769	1,270,813	1,225,259	1,599,986	1,350,232	1,567,3
Transportation	893,818	994,291	929,724	899,551	1,192,184	968,622	1,070,45
Athletics	329,514	362,919	362,775	353,492	366,219	363,439	495,56
Operating Transfers		- W	17,435		6,000	707,350	6,00
TOTAL EXPENDITURES:	\$ 12,038,141	\$ 12,341,092	12,572,861	11,715,307	\$ 13,101,647	\$ 13,244,693	\$ 13,337,14
REVENUES OVER/UNDER EXPENDITURES	5,454	(140,601)	(81,704)	947,429	103,920	141,892	(183,54
RECINING FUND DALANCE	10/20/2000	0.22222	0.000	101120-0011	0.000000		10000400
BEGINNING FUND BALANCE	1,840,115	1,845,569	1,704,968	1,623,264	2,570,693	2,570,693	2,712,58
ENDING FUND BALANCE	1,845,569	1,704,968	1,623,264	2,570,693	2,674,613	2,712,585	2,529,03

Appropriations 17-18 18-19 Proposed Proposed July, 2018 June, 2018 1,763,975 1,585,138 11,168,444 11,060,974 301,716 292,981 107,035 253,417 6.503 \$ 13,386,585 13,153,598 5,888,295 6,163,973 1,210,245 1,221,322 1,142,306 1,075,800 142,370 266,264 202,445 208.893 992,238 964,576 277,151 296,960 1.350.232 1,567,330 968.622 1,070,457 495,569 363,439 707,350 6,000 5 13,244,693 13,337,144 141,892 (183, 546)2.570.693 2,712,585 2,712,585 2,529,039

Traditional role of the Board in the budgeting process:

Prioritize the concerns of the district, and be responsive in balancing community needs and financial responsibility

Inform yourselves of financial realities and major assumptions

Don't get bogged down in administrative concerns. You govern, but THEY are the DOERS.

Build an Appropriate Peer Group

Mic	higan [Department Constantine		and the same of the same of		mpariso	n
District Cod	e	St. Joseph Count	ty St	. Joseph Cour	nty ISD L	ower Penins	ula
75050		No	No	D	ı	lo	
Fall FTE		% Gen Ed FTE	%	FRL	S	quare Miles	
Yes		No	Ye	2S	N	lo	
	- 6.0%		4.0%		- 6.0%		- 300.0%
	+ 6.0%		+4.0%		+6.0%		+ 300.0%
Min:	1,356.69	9	4.20%		50.04%		(196.03)
Actual:	1,443.29	9	8.20%		56.04%		98.01
Max:	1,529.89	10	2.20%		62.04%		392.06
District Typ	e	Include LEAs	In	clude PSAs	li I	nclude ISDs	
LEA District		Yes	No	D	N	lo	
KG,1,2,3,4,5,6	5,7,8,9,10,1	1,12	Fil	Iter Grades:	N	lo	

Employee Cou	int - Full Time Equivalents		CHECK	CHECK	CHECK	CHECK
				FTE	Count	
District Code	District Name	Fall Student Count	Administrators	Teachers	Paraprofessionals	Non-Instructional
75050	Constantine Public School District	1,443.29	8.50	75.60	8.00	30.27
Average5 S	td Deviation	1,415.59	8.58	80.82	17.33	40.05
AVERAGE O	F PEERS	1,436.39	10.20	84.32	21.21	51.00
Average + .5 S	Std Deviation	1,457.18	11.81	87.81	25.09	61.95
25260	Montrose Community Schools	1,435.84	7.40	81.80	11.77	36.00
30030	Jonesville Community Schools	1,466.12	10.88	84.40	24.33	45.15
38120	Michigan Center School District	1,422.45	7.00	79.52	26.88	45.58
51070	Manistee Area Public Schools	1,463.48	18.58	72.50	20.90	50.00
55100	Menominee Area Public Schools	1,369.24	7.01	88.99	33.00	71.70
73110	Chesaning Union Schools	1,430.39	11.05	85.19	15.69	103.59
78030	Durand Area Schools	1,360.57	11.54	89.35	26.61	22.00
10015	Benzie County Central Schools	1,476.96	10.00	87.96	15.63	48.75
40040	Kalkaska Public Schools	1,495.54	10.00	97.85	29.29	56.98

Personnel Ex	penditures - Amount	CHECK		CHECK		CHECK		CHECK			
		11-1-x	xx-xxx	(1xxx)		(21xx)		(28xx)		(22xx-	24xx, 29xx)
District Code	District Name	Total E	Expenditure	Salary		Employ	ee Insurance B	FICA/R	etirement/Une	Other	Personnel Exper
75050	Constantine Public School District	\$	13,243,878	\$	5,822,983	\$	1,154,415	\$	2,669,934	\$	182,609
Average5	Std Deviation	\$	13,537,099	\$	6,301,417	\$	1,250,837	\$	3,025,826	\$	127,438
AVERAGE	OF PEERS	\$	13,874,902	\$	6,510,664	\$	1,363,599	\$	3,127,923	\$	155,438
Average + .5	Std Deviation	\$	14,212,705	\$	6,719,910	\$	1,476,361	\$	3,230,020	\$	183,439
25260	Montrose Community Schools	\$	13,872,132	\$	6,445,691	\$	1,017,362	\$	3,055,986	\$	252,682
30030	Jonesville Community Schools	\$	14,541,262	\$	7,194,520	\$	1,651,606	\$	3,398,161	\$	151,773
38120	Michigan Center School District	\$	13,828,370	\$	6,899,152	\$	1,391,255	\$	3,380,072	\$	101,411
51070	Manistee Area Public Schools	\$	14,554,174	\$	6,565,003	\$	1,222,520	\$	3,228,503	\$	-
55100	Menominee Area Public Schools	\$	12,698,927	\$	5,845,274	\$	1,168,672	\$	3,019,950	\$	176,572
73110	Chesaning Union Schools	\$	14,063,322	\$	6,502,351	\$	1,467,604	\$	3,074,195	\$	91,873
78030	Durand Area Schools	\$	13,204,946	\$	6,289,840	\$	1,430,688	\$	2,989,499	\$	70,126
10015	Benzie County Central Schools	\$	13,700,507	\$	6,657,631	\$	1,335,538	\$	3,240,226	\$	213,066
40040	Kalkaska Public Schools	Ś	15.041.501	Ś	6.884.191	S	1.796.328	Ś	3.222.704	Ś	158.834

Know your People

Employee Cou	nt - Full Time Equivalents		CHECK	CHECK	CHECK	CHECK
				FTE	Count	
District Code	District Name	Fall Student Count	Administrators	Teachers	Paraprofessionals	Non-Instructional
75050	Constantine Public School District	1,443.29	8.50	75.60	8.00	30.27
Average5 S	td Deviation	1,415.59	8.58	80.82	17.33	40.05
AVERAGE OF	PEERS	1,436.39	10.20	84.32	21.21	51.00
Average + .5 S	td Deviation	1,457.18	11.81	87.81	25.09	61.95
25260	Montrose Community Schools	1,435.84	7.40	81.80	11.77	36.00
30030	Jonesville Community Schools	1,466.12	10.88	84.40	24.33	45.15
38120	Michigan Center School District	1,422.45	7.00	79.52	26.88	45.58
51070	Manistee Area Public Schools	1,463.48	18.58	72.50	20.90	50.00
55100	Menominee Area Public Schools	1,369.24	7.01	88.99	33.00	71.70
73110	Chesaning Union Schools	1,430.39	11.05	85.19	15.69	103.59
78030	Durand Area Schools	1,360.57	11.54	89.35	26.61	22.00
10015	Benzie County Central Schools	1,476.96	10.00	87.96	15.63	48.75
40040	Kalkaska Public Schools	1,495.54	10.00	97.85	29.29	56.98

What makes "you", YOU?

Distri	ct: 40040	ISD: 28			State A	vid Membersh	ip	1,508.45
Kalka	ska Public	Schools			Genera	al ED K-12		1,450.91
rance	iska i abilo	Concors			Suppl	emental 2018		1,394.27
				11	Fall 2	018		1,407,50
F	Y 2019 Foun	dation		7,871.00		ED K-12 Sec	52	57.54
					70.000	emental 2018		63.04
14-50					3513			
F	Y 1995 Foun	dation		4,200.00	Fall 2	Fill was a succession		58.58
0		1000000000000	280,600	526.000045500	Specia	ED K-12 Sec	53	0.00
		Amount	Mills	Revenue	Suppl	emental 2018		0.00
Non	n-Pre TV	317,660,972	18.000	5,717,897	Fall 2	018		0.00
Con	nm PP TV	11,845,600	6.000	71,074				
Ass	umed Local	Revenue		5,788,971				
Loc	al Revenue	Per GE		3,989.89	Specia	Ed. Costs		1,475,253.00
Loc	al Revenue I	Per Membership	D	3,837.70	Specia	Ed. Transp.	Costs	90,055.00
URRE	ENT YEAR	ALLOWANCE	ES		Amount F	ct to Date	Previous Amts	Current Amt
2a	PROP A OF	BLIGATION (Sta	te PP: \$3	62.30)	546,511,44	63.63 %	299,102.66	48.642.57
1c	SPEC ED H	EADLEE OBLIG	GATION		485,539.52	63.63 %	264,813.25	44,135.55
2b	DISCRETIC	NARY PAYME	NT		5,145,257.48	63.63 %	2,807,122.21	466,805.12
1A	AT RISK				745,834.41	63.63 %	406,778.09	67,796,35
04d	COMPUTER	R ADAPTIVE TE	ESTS		9,966.96	63.63 %	5,435.98	906.00
1d	CTE PER P	UPIL INCENTIV	/E		4.850.00	63.63 %	2.645.19	440.87
5a(5)	EARLY LITE	ERACY TARGE	TED INS	RUCTIO	19,111.23	63.63 %	10,423.26	1,737.22
9h	FIRST ROB	OTICS			18,000.00	63.63 %	9,817.20	1,636.20
52a	HEADLEE (DBLIGATION FO	OR DATA	COLLECT	38,657.92	63.63 %	21,087.69	3,510.34
2n	HIGH SCHO	OOL PUPIL SUP	PPORTS		10,555.26	63.63 %	5.767.61	948.70
2d.4	ISOLATED	DISTRICTS			75,080.08	63.63 %	40.943.46	6,829.99
17a(1)	MPSERS C	OST OFFSET			98,242.81	63.63 %	53,581.63	8,930.27
		ORMAL COST	OFFSET		77,675.11	63.63 %	42,364.00	7,060.67
17e		EFORMS - DEF		NTRIBUT	5,801.66	100.00 %	5,801.66	0.00
7c(1)	MPSERS U	AAL RATE STA	BILIZATI	ON	909,976.25	63.63 %	496,301.05	82,716.84
	SCHOOL L			34050	29,591.34	63.63 %	16,407.57	2,421.40
				1.0	\$8,220,651,47	F. 18 18 18 18 18 18 18 18 18 18 18 18 18	\$4,488,392,51	\$744,518.09

Dioli	ict: 75050 IS	SD: 75			State A	id Membersh	ip	1,447.03
Cons	stantine Publi	ic School Dis	trict		Genera	al ED K-12		1,419.87
COIL	starture r don	ic delider Dis	ti iot		Suppl	emental 2018	3	1,400.40
					Fall 2	018		1,422.03
F	Y 2019 Found	lation		7,871.00	Special	ED K-12 Se	c 52	27.16
					000000000000000000000000000000000000000	emental 2018		29.27
					Fall 2		10	26.92
F	Y 1995 Found	lation		4,528.26			mee:	
1		\$8016/FC/2010	75580200	028(03000000	110.000	ED K-12 Se		0.00
	_	Amount	Mills	Revenue	Suppl	emental 2018	3	0.00
No	n-Pre TV	80,911,402	18.000	1,456,405	Fall 2	018		0.00
Co	mm PP TV	2,537,833	6.000	15,227				
Ass	sumed Local F	Revenue		1,471,632				
Lo	cal Revenue P	er GE		1,036.46	Specia	Ed. Costs		957,865.00
Lo	cal Revenue P	er Membership	р	1,017.00	Specia	Ed. Transp.	Costs	70,723.00
URR	ENT YEAR	ALLOWANCI	ES		Amount F	ct to Date	Previous Amts	Current Amt
URR 2a	ACCOUNT NAME OF THE PARTY OF TH	ALLOWANCI		3,511.26)	Amount F 5,080,898.56	oct to Date 63.63 %	Previous Amts 2,772,255.62	2000 TO 1000 T
2a Ic	PROP A OBL	LIGATION (Sta	ate PP: \$3 GATION	3,511.26)	5,080,898.56 323,882.24	63.63 % 63.63 %	V. P. P. IV. P. R. P. V. B. L. R. R. L. R.	460,720.13
2a	PROP A OBL	LIGATION (Sta	ate PP: \$3 GATION	3,511.26)	5,080,898.56	63.63 % 63.63 % 63.63 %	2,772,255.62	460,720.13 29,440.90
2a Ic	PROP A OBL	LIGATION (Sta	ate PP: \$3 GATION	3,511.26)	5,080,898.56 323,882.24	63.63 % 63.63 %	2,772,255.62 176,645.37	460,720.13 29,440.90 419,409.80
2a Ic 2b	PROP A OBI SPEC ED HE DISCRETION AT RISK	LIGATION (Sta	ate PP: \$3 GATION NT	3,511.26)	5,080,898.56 323,882.24 4,623,259.75	63.63 % 63.63 % 63.63 %	2,772,255.62 176,645.37 2,522,370.38	460,720.13 29,440.90 419,409.80 41,427.51
2a Ic 2b IA	PROP A OBI SPEC ED HE DISCRETION AT RISK COMPUTER	LIGATION (Sta EADLEE OBLI NARY PAYME	ate PP: \$3 GATION NT ESTS	3,511.26)	5,080,898.56 323,882.24 4,623,259.75 581,632.63	63.63 % 63.63 % 63.63 % 63.63 %	2,772,255.62 176,645.37 2,522,370.38 328,665.33	460,720.13 29,440.90 419,409.80 41,427.51 1,192.62
2a Ic 2b IA)4d	PROP A OBI SPEC ED HE DISCRETION AT RISK COMPUTER CTE PER PL	LIGATION (Sta EADLEE OBLIC NARY PAYME ADAPTIVE TO	ate PP: \$3 GATION NT ESTS VE		5,080,898.56 323,882.24 4,623,259.75 581,632.63 13,120.18	63.63 % 63.63 % 63.63 % 63.63 %	2,772,255.62 176,645.37 2,522,370.38 328,665.33 7,155.75	460,720.13 29,440.90 419,409.80 41,427.51 1,192.62 231.80
2a Ic 2b IA 04d	PROP A OBI SPEC ED HE DISCRETION AT RISK COMPUTER CTE PER PL EARLY LITE	LIGATION (State ADLEE OBLINARY PAYME ADAPTIVE TENTINE TO THE INCENTIVE TO	ate PP: \$3 GATION NT ESTS VE ETED INS		5,080,898.56 323,882.24 4,623,259.75 581,632.63 13,120.18 2,550.00	63.63 % 63.63 % 63.63 % 63.63 % 63.63 %	2,772,255.62 176,645.37 2,522,370.38 328,665.33 7,155.75 1,390.77	460,720.13 29,440.90 419,409.80 41,427.51 1,192.62 231.80 1,982.88
2a 1c 2b 1A 04d 1d 5a(5)	PROP A OBI SPEC ED HE DISCRETION AT RISK COMPUTER CTE PER PL EARLY LITE	LIGATION (State ADLEE OBLICA NARY PAYME) ADAPTIVE TO SPILL INCENTIVE RACY TARGE ANALYTIC TO	ate PP: \$3 GATION NT ESTS VE ETED INS		5,080,898.56 323,882.24 4,623,259.75 581,632.63 13,120.18 2,550.00 21,813.83	63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 63.63 %	2,772,255.62 176,645.37 2,522,370.38 328,665.33 7,155.75 1,390.77 11,897.26	460,720.13 29,440.90 419,409.80 41,427.51 1,192.62 231.80 1,982.88 0.00
2a lc 2b IA)4d Id 5a(5)	PROP A OBI SPEC ED HE DISCRETION AT RISK COMPUTER CTE PER PL EARLY LITE FINANCIAL A FIRST ROBO	LIGATION (State ADLEE OBLICA NARY PAYME) ADAPTIVE TO SPILL INCENTIVE RACY TARGE ANALYTIC TO	GATION NT ESTS VE TED INS	TRUCTIO	5,080,898.56 323,882.24 4,623,259.75 581,632.63 13,120.18 2,550.00 21,813.83 1,858.59	63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 100.00 %	2,772,255.62 176,645.37 2,522,370.38 328,665.33 7,155.75 1,390.77 11,897.26 1,858.59	Current Amt 460,720.13 29,440.90 419,409.80 41,427.51 1,192.62 231.80 1,982.88 0.00 418.14 3,367.02
2a Ic 2b IA)4d Id 5a(5))2d	PROP A OBL SPEC ED HE DISCRETION AT RISK COMPUTER CTE PER PL EARLY LITE FINANCIAL A FIRST ROBO HEADLEE O	LIGATION (State ADLEE OBLIVARY PAYME ADAPTIVE TO SPIL INCENTIVE RACY TARGE ANALYTIC TO DTICS	ests VE ETED INS OR DATA	TRUCTIO	5,080,898.56 323,882.24 4,623,259.75 581,632.63 13,120.18 2,550.00 21,813.83 1,858.59 4,600.00	63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 100.00 % 63.63 %	2,772,255.62 176,645.37 2,522,370.38 328,665.33 7,155.75 1,390.77 11,897.26 1,858.59 2,508.84	460,720.13 29,440.90 419,409.80 41,427.51 1,192.62 231.80 1,982.88 0.00 418.14 3,367.02
2a Ic 2b IA)4d Id 5a(5))2d ∂h 52a 2n	PROP A OBL SPEC ED HE DISCRETION AT RISK COMPUTER CTE PER PL EARLY LITE FINANCIAL A FIRST ROBO HEADLEE O	LIGATION (State ADLEE OBLICA ADAPTIVE TE JPIL INCENTIVE RACY TARGE ANALYTIC TO BLIGATION FOL PUPIL SUF	ests VE ETED INS OR DATA	TRUCTIO	5,080,898.56 323,882.24 4,623,259.75 581,632.63 13,120.18 2,550.00 21,813.83 1,858.59 4,600.00 37,083.88	63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 100.00 % 63.63 % 63.63 %	2,772,255.62 176,645.37 2,522,370.38 328,665.33 7,155.75 1,390.77 11,897.26 1,858.59 2,508.84 20,229.45	460,720.13 29,440.90 419,409.80 41,427.51 1,192.62 231.80 1,982.88 0.00 418.14 3,367.02 995.80
2a Ic 2b IA)4d Id 5a(5))2d 9h 52a 2n 17a(1)	PROP A OBI SPEC ED HE DISCRETION AT RISK COMPUTER CTE PER PL EARLY LITE FINANCIAL / FIRST ROBO HEADLEE O HIGH SCHO MPSERS CO	LIGATION (State ADLEE OBLICA ADAPTIVE TE JPIL INCENTIVE RACY TARGE ANALYTIC TO BLIGATION FOL PUPIL SUF	eate PP: \$3 GATION NT ESTS VE ETED INS OOLS OR DATA	TRUCTIO	5,080,898.56 323,882.24 4,623,259.75 581,632.63 13,120.18 2,550.00 21,813.83 1,858.59 4,600.00 37,083.88 11,149.59	63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 100.00 % 63.63 % 63.63 % 63.63 %	2,772,255.62 176,645.37 2,522,370.38 328,665.33 7.155.75 1,390.77 11,897.26 1,858.59 2,508.84 20,229.45 6,098.68	460,720.13 29,440.90 419,409.80 41,427.51 1,192.62 231.80 1,982.88 0.00 418.14 3,367.02 995.80 7,079.39
2a Ic 2b IA)4d Id 5a(5))2d 9h 52a 2n 17a(1)	PROP A OBI SPEC ED HE DISCRETION AT RISK COMPUTER CTE PER PL EARLY LITE FINANCIAL / FIRST ROBO HEADLEE O HIGH SCHO MPSERS CO MPSERS NO	LIGATION (State ADLEE OBLINARY PAYME ADAPTIVE THE INCENTIVE RACY TARGE ANALYTIC TO DTICS BLIGATION FOOL PUPIL SUIDST OFFSET	ESTS VE ETED INS OCLS OR DATA PPORTS	TRUCTIO	5,080,898.56 323,882.24 4,623,259.75 581,632.63 13,120.18 2,550.00 21,813.83 1,858.59 4,600.00 37,083.88 11,149.59 77,881.13	63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 100.00 % 63.63 % 63.63 % 63.63 % 63.63 %	2,772,255.62 176,645.37 2,522,370.38 328,665.33 7,155.75 1,390.77 11,897.26 1,858.59 2,508.84 20,229.45 6,098.68 42,476.37	460,720.13 29,440.90 419,409.80 41,427.51 1,192.62 231.80 1,982.88 0.00 418.14 3,367.02 995.80 7,079.39 5,597.28
2a 1c 2b 1A 04d 1d 5a(5) 02d 9h 52a 2n 17a(1) 17a(2)	PROP A OBI SPEC ED HE DISCRETION AT RISK COMPUTER CTE PER PL EARLY LITE FINANCIAL / FIRST ROBE HEADLEE O HIGH SCHO MPSERS CC MPSERS RE	LIGATION (SIZE ADLEE OBLICANT PAYME ADAPTIVE TO SIPPLI INCENTIVE TO SIPPLI INCENTIVE TO SIPPLI SIPP	ATTER PROPERTY OF THE PROPERTY	TRUCTIO A COLLEC	5,080,898.56 323,882.24 4,623,259.75 581,632.63 13,120.18 2,550.00 21,813.83 1,858.59 4,600.00 37,083.88 11,149.59 77,881.13 61,576.26	63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 100.00 % 63.63 % 63.63 % 63.63 % 63.63 % 63.63 %	2,772,255.62 176,645.37 2,522,370.38 328,665.33 7,155.75 1,390.77 11,897.26 1,858.59 2,508.84 20,229.45 6,098.68 42,476.37 33,583.69	460,720.13 29,440.90 419,409.80 41,427.51 1,192.62 231.80 1,982.88 0.000 418.14
2a 1c 2b 1A 04d 1d 5a(5) 02d 9h 52a 2n 17a(1) 17a(2)	PROP A OBI SPEC ED HE DISCRETION AT RISK COMPUTER CTE PER PL EARLY LITE FINANCIAL / FIRST ROBE HEADLEE O HIGH SCHO MPSERS CC MPSERS RE	LIGATION (State ADLEE OBLICANDE OBLI	ATTER PROPERTY OF THE PROPERTY	TRUCTIO A COLLEC	5,080,898.56 323,882.24 4,623,259.75 581,632.63 13,120.18 2,550.00 21,813.83 1,858.59 4,600.00 37,083.88 11,149.59 77,881.13 61,576.26 9,719.93	63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 63.63 % 63.63 %	2,772,255.62 176,645.37 2,522,370.38 328,665.33 7,155.75 1,390.77 11,897.26 1,858.59 2,508.84 20,229.45 6,098.68 42,476.37 33,583.69 9,719.93	460,720.13 29,440.90 419,409.80 41,427.51 1,192.62 231.80 1,982.88 0.00 418.14 3,367.02 995.80 7,079.39 5,597.28

Pay your People

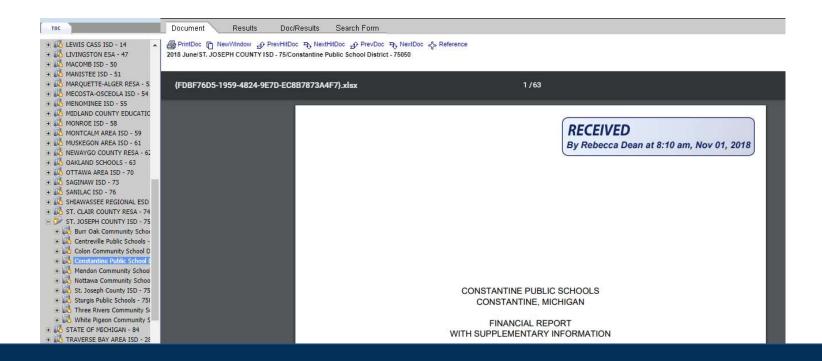
Personnel Exp	enditures - Amount	CHECK	(CHECK		CHECK	(CHECK	(9	100000000000000000000000000000000000000
		11-1-x	xx-xxx	(1xxx)		(21xx)		(28xx)		(22xx-	24xx, 29xx)
District Code	District Name	Total E	Expenditure	Salary		Emplo	yee Insurance B	FICA/I	Retirement/Une	Other	Personnel Exper
75050	Constantine Public School District	\$	13,243,878	\$	5,822,983	\$	1,154,415	\$	2,669,934	\$	182,609
Average5 S	td Deviation	\$	13,537,099	\$	6,301,417	\$	1,250,837	\$	3,025,826	\$	127,438
AVERAGE O	F PEERS	\$	13,874,902	\$	6,510,664	\$	1,363,599	\$	3,127,923	\$	155,438
Average + .5 S	Std Deviation	\$	14,212,705	\$	6,719,910	\$	1,476,361	\$	3,230,020	\$	183,439
25260	Montrose Community Schools	\$	13,872,132	\$	6,445,691	\$	1,017,362	\$	3,055,986	\$	252,682
30030	Jonesville Community Schools	\$	14,541,262	\$	7,194,520	\$	1,651,606	\$	3,398,161	\$	151,773
38120	Michigan Center School District	\$	13,828,370	\$	6,899,152	\$	1,391,255	\$	3,380,072	\$	101,411
51070	Manistee Area Public Schools	\$	14,554,174	\$	6,565,003	\$	1,222,520	\$	3,228,503	\$	-
55100	Menominee Area Public Schools	\$	12,698,927	\$	5,845,274	\$	1,168,672	\$	3,019,950	\$	176,572
73110	Chesaning Union Schools	\$	14,063,322	\$	6,502,351	\$	1,467,604	\$	3,074,195	\$	91,873
78030	Durand Area Schools	\$	13,204,946	\$	6,289,840	\$	1,430,688	\$	2,989,499	\$	70,126
10015	Benzie County Central Schools	\$	13,700,507	\$	6,657,631	\$	1,335,538	\$	3,240,226	\$	213,066
40040	Kalkaska Public Schools	\$	15,041,501	\$	6,884,191	\$	1,796,328	\$	3,222,704	\$	158,834

Step 4: Other Major Items

District Name	Inst	ructional Expenditu	Pup	il Support Services	Instr	uctional Staff Supp	Gener	al Administration	Sch	nool Administration	Busin	ess Services	Ope	rations and Mainte	Trans	portation
Constantine Public School District	\$	7,454,225	\$	476,164	\$	317,749	\$	344,801	\$	992,212	\$	277,085	\$	1,150,168	\$	786,769
d Deviation	\$	8,454,546	\$	393,568	\$	173,622	\$	318,728	\$	917,869	\$	283,010	\$	1,205,987	\$	529,367
PEERS	\$	8,828,552	\$	484,060	\$	247,324	\$	345,138	\$	983,597	\$	319,835	\$	1,273,506	\$	679,914
d Deviation	\$	9,202,558	\$	574,551	\$	321,027	\$	371,548	\$	1,049,325	\$	356,660	\$	1,341,025	\$	830,461
Montrose Community Schools	\$	8,789,529	\$	598,227	\$	555,825	\$	273,079	\$	909,256	\$	437,239	\$	1,463,790	\$	394,373
Jonesville Community Schools	\$	9,999,120	\$	528,343	\$	154,554	\$	312,431	\$	928,761	\$	234,662	\$	1,220,667	\$	797,424
Michigan Center School District	\$	9,771,424	\$	350,835	\$	365,941	\$	326,570	\$	1,090,958	\$	233,731	\$	1,087,932	\$	365,785
Manistee Area Public Schools	\$	8,145,023	\$	725,820	\$	123,066	\$	440,633	\$	986,017	\$	355,811	\$	1,315,440	\$	708,897
Menominee Area Public Schools	\$	8,452,703	\$	380,340	\$	162,304	\$	266,243	\$	808,513	\$	447,158	\$	1,126,532	\$	423,228
Chesaning Union Schools	\$	8,568,920	\$	795,850	\$	349,093	\$	370,490	\$	864,428	\$	308,372	\$	1,338,627	\$	676,826
Durand Area Schools	\$	8,852,189	\$	230,788	\$	279,069	\$	332,466	\$	1,091,436	\$	296,951	\$	1,251,198	\$	596,905
Benzie County Central Schools	\$	8,582,102	\$	233,415	\$	26,621	\$	373,761	\$	886,310	\$	355,052	\$	1,251,974	\$	1,466,100
Kalkaska Public Schools	\$	9,670,282	\$	520,814	\$	139,022	\$	410,910	\$	1,278,075	\$	252,286	\$	1,528,732	\$	582,831

District Audits

https://civilservice.state.mi.us/nxt/gateway.dll?f=templates&fn=default.htm&vid=mofa:fa



District Audits

https://civilservice.state.mi.us/nxt/gateway.dll?f=templates&fn=default.htm&vid=mofa:fa

CONSTANTINE PUBLIC SCHOOLS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE FOR THE YEAR ENDED JUNE 30, 2018

	General Fund	Capital Projects Fund	Nonmajor Governmental Funds	Total Governmental Funds		
Revenues	Carrier and a service of the carrier and a se		eta percentar en contactor o	Market Branches Control		
Local Sources	\$ 1,763,975	\$ 1,728,637	\$ 2,359,984	\$ 5,852,597		
State Sources	11,089,207	50 NA ST	37,978	11,127,185		
Federal Sources	301,716	*	722,854	1,024,570		
Interdistrict Sources	225,184	Θ.	-	225,184		
Contributions	-	×	*			
Total Revenues	13,380,082	1,728,637	3,120,817	18,229,536		
Expenditures						
Current						
Instruction	7,097,967	-	123	7,097,967		
Support Services	4,800,677	265,236	123	5,065,913		
Athletics	363,423		4	363,423		
Fitness Center	10000000000000000000000000000000000000	2	4.324.75	4,325		
Food Services	2	2	966,153.01	966,153		
Bond Refunded Taxes	2	절	0.000 miles (100 mile			
Debt Service						
Principal	-	-	1,260,000	1,260,000		
Interest and Fees			838,404	838,404		
Escrow Agent Fees		-	1,650	1,650		
Capital Outlay	274,461	-		274,461		

CONSTANTINE PUBLIC SCHOOLS BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2018

		General Fund		Projects Fund		vernmental Funds	Go	overnmental Funds
Assets	100		20		70.23		170	
Cash and cash equivalents	\$	286,321	\$		\$	44,246	\$	330,567
Investments	,	3,087,064	1,	336,566		60,713		4,484,343
Receivables, net		veneza el la como				9-1		ermen Arm
Due from other funds		67,619		835,755		89,779		993,153
Due from other governments	1	2,391,578						2,391,578
Inventories		-		1.0		14,927		14,927
Prepaid expenses		14,730				40,000		54,730
Restricted cash and investments		41,453		16		825,523		866,976
Total Assets	\$ 5	5,888,765	\$2,	172,321	\$	1,075,188	\$	9,136,274
Liabilties								
Accounts payable - current	\$	255,534	\$	8,920	\$	30,174	\$	294,628
Other accrued liabilities		979,153				17		979,153
Due to other funds		925,534		-				925,534
Accrued interest		=				-		-
State aid note		1,015,142		2.50		-		1,015,142
Lunch fund deposits		+				10,425		10,425
Total Liabilities	\$:	3,175,363	\$	8,920	\$	40,599	\$	3,224,882
Fund Balances								
Nonspendable								
Prepaids	\$	14,730	\$	10-3	\$	40,000	\$	54,730
Inventoriies		-			77	14,927		14,927

Other Major Financial Responsibilities

Long-term Debt
Employee Retirement & Benefits
Capital Assets
Cash & Cash Equivalents

CONSTANTINE PUBLIC SCHOOLS

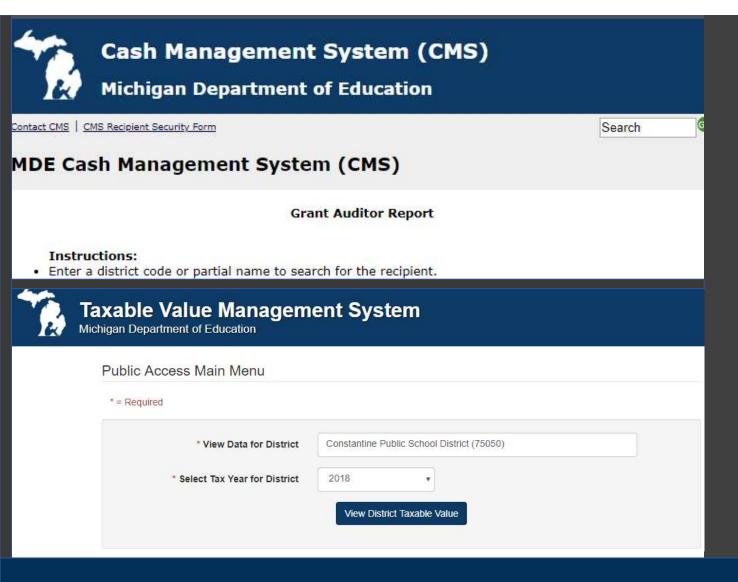
NOTES TO FINANCIAL STATEMENTS JUNE 30, 2018

NOTE 8 LONG-TERM DEBT (CONTINUED)

Total interest expense on the above obligations in fiscal year ended June 30, 2018 was \$838,404. Annual debt service requirements to maturity for the above bond obligations are as follows:

	General Ot	oligation	
Year-End June 30	Principal	Interest	Total
2019	1,335,000	755,715	2,090,715
2020	1,415,000	692,013	2,107,013
2021	1,565,000	623,763	2,188,763
2022	1,655,000	551,713	2,206,713
2023	1,755,000	476,888	2,231,888
2024-2029	12,950,000	1,369,800	14,319,800
Total	\$ 20,675,000	\$ 4,469,892	\$ 25,144,892

Total compensated absences accrued at year end equaled \$58,479 and total accrued incentive separation payments equaled \$70,000.



Taxes & Grants

Grant Auditor Report:

https://mdoe.state.mi.us/cms/grantauditorreport.aspx

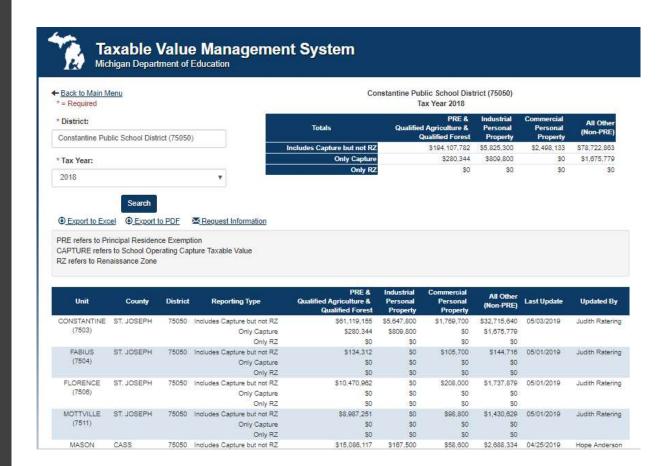
Property Tax Collection:

https://mdoe.state.mi.us/TVS/ Menu

Tax Management

The Management System will show you:

- All municipal units where the district has taxing authority
- The taxable value by property type



The MDE Grant Auditor Report shows your business office total allocations for the year, and how much has been spent thus far.

Some grants, such as Title II are used primarily for teacher professional development and can carry over year to year. Others can not carry over and must be spent or lost.

Grant Auditor Report

75050 7/1/2017 - 6/30/2018 ISD 75

Constantine Public School District 1 FALCON DR CONSTANTINE, MI 490421177

Grant #	Project #	Project End Date	Allocation	Approved	Paid During Date Range	Cumulative Payments	Balance Approved- Cumulative	Final Expenditure Report?
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Grant Auditor Report

75050 7/1/2017 - 6/30/2018 ISD 75

Constantine Public School District 1 FALCON DR CONSTANTINE, MI 490421177

Grant#	Project #	Project End Date	Allocation	Approved	Paid During Date Range	Cumulative Payments	Balance Approved- Cumulative	Final Expenditure Report?
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Grant Auditor

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Contact us or visit our website: Michigan.gov/OSRFA

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